

requirements of skill and qualifications that apply to the group's subsidiaries across the world.

6. What is the nature of the contract that your company signed with the Lebanese state, and where was the tender announced? Considering that your company had already acquired Gulf Tainer before the tender period, do you believe that the contract is valid?

CMA Beirut Terminal signed an operation and maintenance contract with Gestion et Exploitation du port de Beyrouth (GEPB). The tender was announced in the official gazette and on Port of Beirut website. CMA Beirut terminal has not acquired GulfTainer. The Group acquired the shares in GulfTainer Lebanon.

7. The fact that your company has won all the tenders in Lebanon, from the port of Beirut to the post office, raises questions about your intentions. Can you provide an explanation for this pattern of acquisition and clarify its purpose?

We express no opinion on your statement that CMA CGM may have won « all » tenders.

The CMA CGM Group strategy relies on two solid pillars, transport and logistics.

Winning the contract to manage, operate and maintain the Port of Beirut's container terminal is part of the CMA CGM Group's strategy of developing its terminal business while supporting the growth and efficiency of its shipping lines, consolidating its end-to-end service offering and establish greater control over the logistics chain so that it can offer its customers higher-quality, integrated, digital and more environmentally-friendly services in a context that requires a comprehensive approach to the supply chain. The Group is currently invested in 52 port terminals across 33 countries.

As a global player in sea, land, air and logistics solutions, the CMA CGM Group is completing its end-to-end logistics solutions to support its customers supply chain by integrating last mile services. The Group is thus seeking to extend its global expertise in this field, particularly in Lebanon, a country to which it is strongly attached. It is in this respect that CMA CGM Group is participating in the ongoing public tender aiming to choose a new operator for the postal sector in Lebanon.

8. Transparency International and other press organizations attempted to obtain a copy of the contract from your company in Lebanon under the Right to Information Law, but their requests were not met with an adequate response. Can you explain the reason for this and address concerns that your company may be attempting to conceal information?

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CMA Beirut Terminal has not received any request in this matter.

9. Has CMA CGM been involved in any other controversial contracts in Lebanon or elsewhere in the region?

The contract is not controversial.

10. Has the company faced any legal or ethical issues related to its operations in Lebanon?

As in any other situation, CMA CGM takes legal and ethical considerations into account in making its decisions.

11. Can you provide details on the company's social responsibility practices and initiatives in Lebanon?

The Group's CSR strategy relies on three main pillars. Acting for People, Acting for Planet and Acting for Fair Trade.

CMA CGM is committed to accelerating the energy transition in shipping and logistics and has implemented several pioneering actions to become Net Zero Carbon by 2050.

The CMA CGM group has decided to create a fund for energies. It aims to accelerate the energy transition.

As part of the Group's target to become Net Zero-Carbon by 2050, the Group's LNG vessels (the best transition fuel currently available on an industrial scale) call the container terminals of Lebanon. We have installed more than 2,000 solar panels over our major facilities in the country and launched the fleet transformation into electric vehicles.

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The CMA CGM Foundation has been very active in Lebanon since 2007. Since then, it has taken several actions to mitigate the effects of the Lebanese social and economic crisis through various projects carried out under humanitarian aid and educational support.

- Since 2020, 4,000 tons of humanitarian aid has been shipped to Beirut free of charge
- Since 2021, 5,600 packages containing food, personal hygiene and care products, and blankets have been purchased and distributed across Lebanon
- 2,900 students' tuition fees have also been covered in 17 different schools
- Since 2022, 140,000 meals have been distributed nationwide, thanks to the assistance of 6 partner NGOs
- 10 schools, with nearly 6,000 students, have also been equipped with solar panels in an effort to both reduce energy bills, and foster sustainable education
- 9,500 school kits have also been distributed to 40 schools 30 tons of infant milk formula have also been purchased, transported, and distributed through 30 local NGOs

On another note, the CMA CGM Group Launched the "CMA CGM Excellence Fund for Lebanon", an important program intended for Lebanese students through which 240 scholarships will be granted to the American University of Beirut (AUB) and the University of Saint-Joseph (USJ) over 3 years. These will be added to the 200 scholarships that will be granted over a

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12. How does CMA CGM ensure compliance with local regulations and international standards in its operations in Lebanon?

CMA CGM takes trade compliance and regulations with the utmost attention. CMA CGM has set up a comprehensive and robust compliance program to ensure compliance with financial and trade regulations.